

Summary of Consolidated Financial Results for the First Nine Months of the Fiscal Year Ending March 31, 2013 (Japanese Standards)

All information contained in this document has been prepared in accordance with generally accepted accounting principles in Japan.
This document has been translated from the Japanese original for reference purpose only.

January 30, 2013

Company name: Duskin Co., Ltd. Shares listed: Tokyo and Osaka
 Code number: 4665 (URL <http://www.duskin.co.jp/corp/index.html>)
 Representative: Teruji Yamamura, President & CEO
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 Scheduled date of filing quarterly report: February 13, 2013
 Scheduled date of dividend payment: -
 Preparation of supplemental explanatory materials: No
 Holding of quarterly financial results meeting: No

(Amounts less than one million yen are dropped.)

1. Consolidated financial results for the period from April 1, 2012 - December 31, 2012

(1) Results of operation

(Percentages indicate the change against the same period of the previous fiscal year.)

	Sales		Operating income		Ordinary income		Net income	
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%
9 months ended Dec. 31, 2012	126,866	-2.9	7,896	0.8	9,309	0.4	5,419	76.5
9 months ended Dec. 31, 2011	130,634	-3.1	7,830	-8.3	9,274	-5.9	3,069	-34.2

(Note) Comprehensive income: Dec. 31, 2012: 6,165 million yen (108.6%) Dec. 31, 2011: 2,955 million yen (-29.6%)

	Net income per share	Net income per share (fully diluted)
	yen	yen
9 months ended Dec. 31, 2012	84.38	-
9 months ended Dec. 31, 2011	47.56	-

(2) Financial position

	Total assets	Net assets	Ratio of equity to total assets
	millions of yen	millions of yen	%
As of Dec. 31, 2012	197,132	151,442	76.4
As of Mar. 31, 2012	197,316	149,604	75.4

(Reference) Shareholders' equity: Dec. 31, 2012: 150,572 million yen Mar. 31, 2012: 148,781 million yen

2. Dividends

	Dividends per share				
	End of 1st Q	End of 2nd Q	End of 3rd Q	Year-end	Total (Annual)
	yen	yen	yen	yen	yen
Year ended Mar. 31, 2012	-	0.00	-	40.00	40.00
Year ending Mar. 31, 2013	-	20.00	-		
Year ending Mar. 31, 2013 (Forecast)				20.00	40.00

(Note) Revision of forecast for dividend recently announced: None

3. Forecast of consolidated financial results for the FY2012 (April 1, 2012 - March 31, 2013)

(Percentages indicate the change against the same period of the previous fiscal year.)

	Sales		Operating income		Ordinary income		Net income		Net income per share
	millions of yen	%	millions of yen	%	millions of yen	%	millions of yen	%	yen
Year ending Mar. 31, 2013	170,000	-0.7	9,000	-8.6	10,800	-7.0	5,700	24.4	88.67

(Note) Revision of forecast for consolidated financial results recently announced: None

***Notes**

- (1) Changes in significant subsidiaries during the period (Changes in specific subsidiaries resulting in an adjustment to the scope of consolidation): None
- (2) Adoption of special accounting methods for preparation of quarterly consolidated financial statements: Yes
- (3) Changes in accounting principles and estimates, and retrospective restatements
 - 1) Changes due to revision of accounting standards: None
 - 2) Changes other than 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatements: None
- (4) Number of shares issued (Common stock)

1) Number of shares issued at the end of the period (including treasury stock)	9 months ended Dec. 31, 2012	66,294,823	Year ended Mar. 31, 2012	66,294,823
2) Number of treasury stock at the end of the period	9 months ended Dec. 31, 2012	2,309,834	Year ended Mar. 31, 2012	2,009,339
3) Average number of shares during the period	9 months ended Dec. 31, 2012	64,225,253	9 months ended Dec. 31, 2011	64,550,513

* Implementation status of quarterly review

This summary of financial statements is exempt from the quarterly review procedure required by the Financial Instruments and Exchange Act. Review procedures for the quarterly financial statements based on the Financial Instruments and Exchange Act were being performed at the time of the announcement of this summary of financial statements.

* Explanation regarding the appropriate use of business forecasts

The financial forecast contained in this report is based on information available at the time of preparation of the report and certain assumptions considered reasonable, and thus the Company makes no warranty as to the achievability of the forecast. Accordingly, readers are advised that actual results may differ significantly from the forecast.

Contents of attachment:

1. Qualitative information	2
(1) Business results	2
(2) Financial position	4
(3) Forecast	4
2. Summary information (Other information)	4
(1) Changes in significant subsidiaries during the period	4
(2) Adoption of special accounting methods for preparation of consolidated quarterly financial statements	4
(3) Changes in accounting policies and estimates, and retrospective restatements	4
3. Consolidated financial statements	5
(1) Consolidated balance sheets	5
(2) Consolidated statements of income and statements of comprehensive income	7
Consolidated statements of income	7
Consolidated statements of comprehensive income	8
(3) Notes relating to going concern assumption	9
(4) Notes on significant changes in shareholders' equity	9
(5) Segment information.....	9

1. Qualitative information for the first nine months ended on December 31, 2012

(1) Business results

In the first nine months ended on December 31, 2012 (April 1, 2012 - December 31, 2012), Japan's economy showed a slow recovery due to the increasing demand for reconstruction and restoration from the damage caused by the Great East Japan Earthquake. However, during the latter part of the period, the overseas economy slowed down, affected by recurrent European debt crisis issues. In the domestic market, the economic outlook grew increasingly unclear due to higher electric power charges and the consumption tax hike bill establishment. The business climate saw even stronger commitment by companies to cost cutting and an increasingly defensive mindset and reluctance to make purchases among consumers.

Under these circumstances, we have undertaken our new Medium-term Management Policy, focusing on business system innovation and its swift implementation. Consolidated sales were 126,866 million yen, down 2.9% from one year earlier, operating income was 7,896 million yen, up 0.8%, ordinary income was 9,309 million yen, up 0.4%, and net income was 5,419 million yen, up 76.5%.

<Results by business segment>

1. Clean & Care Group

Clean & Care Business, which provides cleaning tools and technical services to customers, continued sales efforts focused on promoting a New Cleaning Style in the residential market. This cleaning style uses a floor mop, LaLa and Dust Cleaner, an electrically-powered dust box placed on the floor, which makes it possible to easily remove dust collected by floor mops whenever dust is spotted. Sales of LaLa and Dust Cleaner steadily grew due to focused promotions with demonstrations at shopping malls in addition to TV commercials and other advertisements on various media. However, total sales of mop products were lower than in the same period of the previous year, due to lower sales of handy mops and largely lower sales of accessories for LaLa mops, which occur at the beginning of the rental service, compared to the previous year when LaLa was introduced. While all the technical services for residential market posted higher sales than in the same period of the previous year, total sales for the residential market were lower than one year earlier (down 2.5% on the basis of products shipped in comparison with the same period of the previous year).

In the commercial market, our business climate remained difficult since most companies still continued their cost reduction efforts. As a result, total sales for the commercial market were lower than in the same period of the previous year. However, toiletry products recorded favorable sales due to the release of Smart Dispenser AUTO (Dispensers for Medicated Foaming Hand Soap and Toilet Seat Foam Cleaner) in June. Clean and Care Group continued its sales efforts to offer comprehensive solutions tailored to meet customer needs, by combining rental of cleaning tool with cleaning, pest control and hygiene control services. Our committed sales efforts gradually saw positive results, and helped stem the decline in sales of our dust control products (including mats). In technical services, sales of the air-conditioner cleaning service declined, but pest control and pruning services recorded higher sales from one year earlier (down 0.7% on the basis of products shipped in comparison with the same period of the previous year).

Among other businesses in the Clean & Care Group, Rent-All posted higher sales from one year earlier, due to increased rental orders for events, in addition to continued favorable results in rental services for assisted-living and health care products. Health & Beauty recorded the same level of sales as one year earlier while Body Milk (body serum) which was developed in cooperation with our consolidated subsidiary, Kyowa Cosmetics Co., Ltd. and released in November, posted favorable sales. Uniform Service and Home Instead recorded lower sales from one year earlier.

As a result, sales for the Clean & Care Group totaled 83,954 million yen, down 3.4% from one year earlier, and operating income was 11,413 million yen, a 4.2% increase from one year earlier.

We revised the contract with the independent service operators who are engaged in sales activities in our branches, in order to enhance their independent business ownership. This revision resulted in a

1,900 million yen decrease in sales during the third quarter. Excluding this impact in the comparison with the result of the same period of the previous year, the decline in sales was 1,000 million yen, 1.2% down. There was no impact on operating income due to this contract revision.

2. Food Group

Mister Donut promoted its new brand slogan, “Encircling the Heart,” introduced in the beginning of 2012, and undertook various initiatives to reinforce the brand. Among its product development efforts, Mister Donut placed its focus on “tasty products.” Among the basic items, French Cruller, which has enjoyed wide popularity over 40 years, and other yeast-raised shell donuts, including Angel Cream had their ingredients and production processes reviewed with the aim of further enhancing their quality. Mister Donut released various items for seasonal events as well as introducing several products that drew customer attention. Included in these products are Snoopy’s Mont Blanc House as Christmas items, Two Curry-Flavor Buns developed under the direction of the popular comedian, Tomomitsu Yamaguchi, and scones introduced in the Olympic Year.

Promotional initiatives included collaborative campaigns with Japan Airlines, and Universal Studio Japan, a revival of the popular “Lucky Card Campaign” with scratch cards, and lowered minimum points for exchanges with MISDO Club goods and products. With these promotions, Mister Donut offered fun and hot topics in order to increase customer visits to the shops. Mister Donut undertook new social media initiatives, including opening its official corporate page on Facebook, and various campaigns on Twitter. Mister Donut opened a new shop, called “Pon de Lion Park” with a theme on Mister Donut original character, Pon de Lion in Tokyo Solamachi in May. In September, the JR Nishi Kokubunji shop opened on a platform of Nishi Kokubunji Station, as a part of new shopping mall called “nonowa Nishi Kokubunji” in the train station of JR Chuo Line. In November, Otemachi Financial City Shop opened as a new model shop for urban markets. In addition to these initiatives, a campaign conducted in September contributed to increasing the number of customers during the first half of the FY 2012. However, the number of customers and the average check declined during the second half. As a result, Mister Donut recorded lower sales than the same period of the previous year.

Among other businesses in the Food Group, Café Du Monde, Katsu & Katsu, Stick Sweets Factory, and The Don, a seafood *donburi* (rice bowl) chain, all posted lower sales from one year earlier, due to the closure of underperforming shops.

Including 764 million yen sales of Hachiya Dairy Products Co., Ltd., a newly acquired consolidated subsidiary from the second quarter, sales of Food Group totaled 35,282million yen, down 2.4%, and operating income was 1,143 million yen, 37.9% down from one year earlier.

3. Other Businesses

Duskin Healthcare, which provides management services to medical facilities, increased the number of accounts from the same period of the previous year. However, its sales remained at the same level as the previous year, mainly due to a decrease in contract fees from existing accounts. At Duskin Kyoeki, a leasing company, sales were higher than one year earlier, due to replacement of system equipment at Mister Donut shops.

Among the overseas dust control businesses, various marketing initiatives led to steady growth in the Korean residential market, which we entered in March 2012. The dust control business in Taiwan showed synergic effects of technical services introduced in the previous year. Various marketing initiatives were executed in order to expand our share in the other existing markets. Mister Donut posted steady sales growth in Malaysia, where it marked the first anniversary of the business in August. Sales in Thailand and Shanghai were also favorable due to continued new store openings. However, sales in other areas decreased. As a result, Mister Donut’s overseas business recorded the same level of sales as in the same period of the previous year.

As a result, Other Businesses recorded sales of 7,629 million yen, up 0.7 % from the previous year, and operating income of 284 million yen, down 0.8%.

Segment sales figures do not include consumption tax.

(2) Financial Position

At the end of the third quarter, total assets were 197,132 million yen, a 183 million yen decrease from the end of the previous year. This is due to a 2,458 million yen increase in cash and deposits, a 1,757 million yen increase in notes and account receivables-trade, a 1,034 million yen increase in property, plant and equipment due to the replacement of system equipment at Mister Donut shops, and a 3,226 million yen decrease in investment securities due to the sale and redemption of bonds.

Liabilities amounted to 45,690 million yen, a 2,021 million yen decrease compared to the previous fiscal year end. This is due to a 983 million yen increase in the provision for retirement benefits, a 161 million yen decrease in the provision for bonuses, and a 1,123 million yen decrease in income taxes payable.

Net assets were 151,442 million yen, a 1,837 million yen increase. This is due to a 1,562 million yen increase in retained earnings resulting from third quarter net income of 5,419 million yen and 3,857 million yen dividend payments, a 657 million yen increase in valuation difference on available-for-sale securities, and a 455 million yen decrease in treasury stock, resulting from the repurchase of the company's stock.

(3) Forecasts

No revisions have been made to the forecast for consolidated results of operations for FY2012 (April 1, 2012 - March 31, 2013) that was announced on October 31, 2012.

2. Summary information (Other information)

(1) Changes in significant subsidiaries during the period

None

(2) Adoption of special accounting methods for preparation of quarterly consolidated financial statements

Calculation of tax expenses

To determine tax expenses for consolidated subsidiaries, a reasonable estimate is made for the effective tax rate after the application of deferred tax accounting for net income before income taxes for the fiscal year, including the first nine months. Tax expenses for consolidated subsidiaries are then calculated by multiplying net income of the period before income taxes of the period by this estimated effective tax rate.

(3) Changes in accounting policies and estimates, and retrospective restatements

None

3. Consolidated financial statements

(1) Consolidated balance sheets

(millions of yen)

	as of March 31, 2012	as of December 31, 2012
ASSETS		
Current assets		
Cash and deposits	15,600	18,058
Notes and accounts receivable-trade	10,891	12,648
Lease investment assets	1,850	1,830
Marketable securities	18,153	17,067
Merchandise and finished goods	6,345	6,035
Work in process	195	159
Raw materials and supplies	1,456	1,980
Deferred tax assets	2,306	1,647
Other	2,675	3,021
Allowance for doubtful accounts	-72	-39
Total current assets	59,401	62,411
Noncurrent assets		
Property, plant and equipment		
Buildings and structures	41,283	41,898
Accumulated depreciation	-23,361	-24,094
Buildings and structures, net	17,922	17,804
Machinery, equipment and vehicles	21,742	23,435
Accumulated depreciation	-15,507	-17,083
Machinery, equipment and vehicles, net	6,235	6,352
Land	23,818	24,232
Construction in progress	268	305
Other	11,881	13,695
Accumulated depreciation	-8,317	-9,096
Other, net	3,563	4,598
Total property, plant and equipment	51,809	53,291
Intangible assets		
Goodwill	200	690
Other	8,926	8,005
Total intangible assets	9,126	8,696
Investments and other assets		
Investment securities	60,816	57,590
Long-term loans receivable	45	132
Deferred tax assets	6,998	6,171
Guarantee deposits	7,876	7,580
Other	1,454	1,452
Allowance for doubtful accounts	-212	-193
Total investments and other assets	76,979	72,733
Total noncurrent assets	137,915	134,721
Total assets	197,316	197,132

(millions of yen)

	as of March 31, 2012	as of December 31, 2012
LIABILITIES		
Current liabilities		
Accounts payable-trade	6,616	7,335
Current portion of long-term loans payable	94	99
Income taxes payable	1,902	778
Provision for bonuses	3,422	1,820
Provision for point card certificates	449	405
Asset retirement obligations	253	2
Accounts payable-other	6,669	5,741
Guarantee deposit received for rental products	10,634	11,177
Other	4,281	3,838
Total current liabilities	34,323	31,201
Noncurrent liabilities		
Long-term loans payable	151	113
Provision for retirement benefits	11,965	12,949
Provision for loss on guarantees	60	24
Asset retirement obligations	355	581
Long-term guarantee deposited	791	780
Long-term accounts payable-other	62	37
Other	2	2
Total noncurrent liabilities	13,388	14,489
Total liabilities	47,711	45,690
NET ASSETS		
Shareholders' equity		
Capital stock	11,352	11,352
Capital surplus	11,337	11,337
Retained earnings	131,591	133,153
Treasury stock	-3,176	-3,632
Total shareholders' equity	151,104	152,211
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	-1,793	-1,136
Deferred gains or losses on hedges	3	6
Foreign currency translation adjustment	-533	-509
Total accumulated other comprehensive income	-2,323	-1,638
Minority interests	823	869
Total net assets	149,604	151,442
Total liabilities and net assets	197,316	197,132

(2) Consolidated statements of income and statements of comprehensive income

Consolidated statements of income

(millions of yen)

	Nine months April 1, 2011 - December 31, 2011	Nine months April 1, 2012 - December 31, 2012
Net sales	130,634	126,866
Cost of sales	73,530	72,069
Gross profit	57,104	54,796
Selling, general and administrative expenses	49,274	46,900
Operating income	7,830	7,896
Non-operating income		
Interest income	675	698
Dividends income	222	201
Rent income on facilities	97	90
Commission fee	211	218
Amortization of negative goodwill	17	—
Equity in earnings of affiliates	17	—
Gain on transfer of goodwill	72	131
Miscellaneous income	458	366
Total non-operating income	1,772	1,707
Non-operating expenses		
Interest expenses	4	3
Foreign exchange losses	81	40
Equity in losses of affiliates	—	64
Compensation expenses	26	65
Loss on cancellation of leasehold contracts	86	33
Miscellaneous loss	129	87
Total non-operating expenses	328	294
Ordinary income	9,274	9,309
Extraordinary income		
Gain on sales of noncurrent assets	0	0
Gain on sales and redemption of investment securities	130	939
Gain on negative goodwill	0	—
Reversal of allowance for doubtful accounts	24	—
Other	9	97
Total extraordinary income	164	1,037
Extraordinary loss		
Loss on sales of noncurrent assets	32	3
Loss on abandonment of noncurrent assets	127	118
Impairment loss	71	67
Loss on valuation of investment securities	1,079	706
Loss on disaster	284	—
Other	25	17
Total extraordinary losses	1,621	912
Income before income taxes and minority interests	7,817	9,433
Income taxes	4,698	3,962
Income before minority interests	3,119	5,470
Minority interests in income	49	51
Net income	3,069	5,419

Consolidated statements of comprehensive income

(millions of yen)

	Nine months April 1, 2011 - December 31, 2011	Nine months April 1, 2012 - December 31, 2012
Income before minority interests	3,119	5,470
Other comprehensive income		
Valuation difference on available-for-sale securities	-53	657
Deferred gains or losses on hedges	-5	2
Foreign currency translation adjustment	-56	22
Share of other comprehensive income of associates accounted for using equity method	-48	10
Total other comprehensive income	-164	694
Comprehensive income	2,955	6,165
Comprehensive income attributable to		
Comprehensive income attributable to owners of the parent	2,928	6,104
Comprehensive income attributable to minority interests	26	60

(3) Notes relating to going concern assumption

None

(4) Notes on significant changes in shareholders' equity

None

(5) Segment information

I Nine-month period (April 1, 2011 – December 31, 2011)

1. Sales, profit/loss by business segment

(millions of yen)

	Clean Group	Food Group	Other Businesses (Note:1)	Total	Adjustment (Note:2)	Consolidated total (Note:3)
Sales						
To outside customers	86,889	36,168	7,577	130,634	—	130,634
Inter-segment sales	651	4	1,800	2,455	-2,455	—
Total	87,541	36,172	9,377	133,090	-2,455	130,634
Segment income	10,950	1,840	286	13,076	-5,246	7,830

- (Notes)
1. "Other Businesses" are comprised of the businesses, that are not categorized in reportable business segments, including hospital management services, office equipment and vehicle leasing, insurance agent services, and overseas businesses.
 2. Segment income adjustments of -5,246 million yen include a -20 million yen elimination for inter-segment sales and transfers and -5,226 million yen of corporate expenses that cannot be allocated to a particular business segment.
 3. Segment operating income has been adjusted for consistency with operating income that is shown in the quarterly consolidated statements of income.

2. Impairment loss of noncurrent assets or goodwill by business segment

(Significant impairment loss on noncurrent assets)

None

(Significant change on the amount of goodwill)

There were no significant events that significantly affected the amount of goodwill during the third quarter ended December 31, 2011.

The amortization of goodwill during the second quarter and the balance of goodwill at the end of the third quarter are as follows:

(millions of yen)

	Clean Group	Food Group	Other Businesses	Elimination or corporate	Consolidated total
Amortization – Goodwill	96	2	0	—	99
Balance (Note)	236	0	—	—	236

- (Note) The balance of goodwill at the end of the third quarter includes 93 million yen of goodwill in Clean Group for Ami Corporation, which was acquired in July 2008 (currently integrated into Duskin Serve Tohoku) and 103 million yen of goodwill in Clean Group resulting from the purchase by the Company and its subsidiaries of the business operations of several franchisees.

(Significant gains on negative goodwill)

None

II Nine-month period (April 1, 2012- December 31, 2012)

1. Sales, profit/loss by business segment

(millions of yen)

	Clean & Care Group	Food Group	Other Businesses (Note:1)	Total	Adjustment (Note:2)	Consolidated total (Note:3)
Sales						
To outside customers	83,954	35,282	7,629	126,866	—	126,866
Inter-segment sales	720	10	1,874	2,604	-2,604	—
Total	84,674	35,293	9,503	129,471	-2,604	126,866
Segment income	11,413	1,143	284	12,841	-4,945	7,896

- (Notes)
1. “Other Businesses” are comprised of the businesses, that are not categorized in reportable business segments, including hospital management services, office equipment and vehicle leasing, insurance agent services, and overseas businesses.
 2. Segment income adjustments of -4,945 million yen include a -8 million yen elimination for inter-segment sales and transfers and -4,936 million yen of corporate expenses that cannot be allocated to a particular business segment.
 3. Segment operating income has been adjusted for consistency with operating income that is shown in the quarterly consolidated statements of income.
 4. Clean Group has been renamed the Clean & Care Group. This is only a name change and does not affect business segment classifications.

2. Impairment loss of noncurrent assets or goodwill by business segment

(Significant impairment loss on noncurrent assets)

None

(Significant change on the amount of goodwill)

During the nine-month period ended December 31, 2012, goodwill of 404 million yen is recorded in Food Group segment due to the acquisition of Hachiya Dairy Products Co., Ltd. as a subsidiary in May 2012. The amortization of goodwill during the nine-month period ended December 31, 2012 and the balance of goodwill at the end of third quarter are as follows:

(millions of yen)

	Clean & Care Group	Food Group	Other Businesses	Elimination or corporate	Consolidated total
Amortization – Goodwill	101	40	—	—	141
Balance (Note)	326	364	—	—	690

- (Note) The balance of goodwill at the end of the third quarter includes 364 million yen of goodwill in Food Group for Hachiya Dairy Products Co., Ltd., which was acquired in May 2012, 270 million yen of goodwill in Clean & Care Group resulting from the purchase by the Company and its subsidiaries of the business operations of several franchisees, and 31 million yen of goodwill in Clean & Care Group for Ami Corporation, which was acquired in July 2008 (currently integrated into Duskin Serve Tohoku).

(Significant gains on negative goodwill)

None